



State of Mississippi

TATE REEVES
Governor

MISSISSIPPI EMERGENCY MANAGEMENT AGENCY

STEPHEN C. McCRANEY
EXECUTIVE DIRECTOR

March 4, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

Dear Congressman Kelly,

I am writing to express my support for Lee County's request for funding through FEMA's Emergency Operations Center (EOC) Grant Program and to thank you for your leadership in advocating for this critical investment. The Mississippi Emergency Management Agency stands ready to assist with the program requirements and oversight as necessary.

A modern Emergency Operations Center is essential to ensuring effective direction and control during emergencies. Without a secure, strategically located, and fully interoperable EOC, communities face significant challenges in managing natural disasters, public safety incidents, and other complex emergencies.

Lee County plays a vital role in serving residents across the northern region, and its emergency management responsibilities extend well beyond its immediate jurisdiction. However, its current EOC infrastructure presents limitations that hinder optimal coordination and interoperability among local, state, and federal partners. FEMA's EOC Grant Program provides an important opportunity to address identified deficiencies and strengthen emergency preparedness capabilities across the region.

We appreciate the opportunity to provide our support for this project and your consideration and efforts in acquiring funding to make this project a reality. Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,

A handwritten signature in black ink that reads "Stephen C. McCraney".

Stephen C. McCraney
Executive Director



LEE COUNTY SHERIFF'S DEPARTMENT

JIM H. JOHNSON
SHERIFF

John A. Hall
Chief Deputy



March 2, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, DC 20515

Dear Congressman Kelly,

I write to express my strong support for Lee County, Mississippi's request for funding through FEMA's Emergency Operations Center (EOC) Grant Program and to thank you for your leadership in advocating for this critical investment.

A modern Emergency Operations Center is essential to ensuring that direction and control can be exercised effectively during emergencies. As defined by the National Fire Protection Association, an EOC serves as the centralized facility from which leadership coordinates response and recovery operations. Without a secure, strategically located, and fully interoperable EOC, communities face significant challenges in managing natural disasters, public safety incidents, and other complex emergencies.

Lee County government agencies play a vital role in serving residents across the region, and its emergency management responsibilities extend well beyond its immediate jurisdiction. However, its current EOC infrastructure presents limitations that hinder optimal coordination and interoperability among local, state, and federal partners.

FEMA's EOC Grant Program provides an important opportunity to address identified deficiencies and strengthen emergency preparedness capabilities. Investment in this project will enhance the communication systems, improve multi-agency coordination, and ensure continuity of operations during severe weather events and other crises that frequently impact our communities

I respectfully urge your continued support for this request. Strengthening local emergency management infrastructure not only protects lives and property but also reinforces the resilience of our entire region.



LEE COUNTY SHERIFF'S DEPARTMENT

JIM H. JOHNSON
SHERIFF

John A. Hall
Chief Deputy



Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jim H. Johnson', written over a horizontal line.

Jim H. Johnson
Sheriff
Lee County Sheriff's Office
510 N Commerce Street
Tupelo, MS 38804

LEE COUNTY BOARD OF SUPERVISORS

WESLEY WEBB
MEMBER-3RD DISTRICT
TUPELO, MISSISSIPPI

GEORGE RUTLEDGE
MEMBER - 1ST DISTRICT
TUPELO, MISSISSIPPI

TOMMIE LEE IVY
MEMBER-4TH DISTRICT
SHANNON, MISSISSIPPI

RONNIE BELL
COUNTY
ADMINISTRATOR

MIKE SMITH
MEMBER – 2ND DISTRICT
GUNTOWN, MISSISSIPPI

BARRY PARKER
PRESIDENT-5TH DISTRICT
NETTLETON, MISSISSIPPI

March 2, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

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Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,



Barry Parker – President
Lee County Board of Supervisors
P.O. Box 1785
Tupelo, MS 38804
Email Address – Bparker@leecountyms.gov
Cell Phone Number (662)871-5947

LEE COUNTY BOARD OF SUPERVISORS

WESLEY WEBB
MEMBER-3RD DISTRICT
TUPELO, MISSISSIPPI

GEORGE RUTLEDGE
MEMBER - 1ST DISTRICT
TUPELO, MISSISSIPPI

TOMMIE LEE IVY
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RONNIE BELL
COUNTY
ADMINISTRATOR

MIKE SMITH
MEMBER – 2ND DISTRICT
GUNTOWN, MISSISSIPPI
March 2, 2026

BARRY PARKER
PRESIDENT-5TH DISTRICT
NETTLETON, MISSISSIPPI

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

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Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,



Marc Flanagan
Chairman, 911 Board of Commissioners
Director, Emergency Services Department
Lee County MS
662-432-2026



Tupelo Police Department

Chief John Quaka

03/03/2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

Dear Congressman Kelly,

I write to express my strong support for the County of Lee's request for funding through FEMA's Emergency Operations Center (EOC) Grant Program and to thank you for your leadership in advocating for this critical investment.

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The County of Lee plays a vital role in serving residents across the region, and its emergency management responsibilities extend well beyond its immediate jurisdiction. However, its current EOC infrastructure presents limitations that hinder optimal coordination and interoperability among local, state, and federal partners.

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I respectfully urge your continued support for this request. Strengthening local emergency management infrastructure not only protects lives and property but also reinforces the resilience of our entire region.

Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,

John Quaka
Chief of Police
Tupelo, Mississippi



**COMMUNITY
DEVELOPMENT
FOUNDATION**

March 2, 2026

**The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515**

Dear Congressman Kelly,

On behalf of the Community Development Foundation and over 1,200 community members, please accept our support of Lee County's request for funding through FEMA's Emergency Operations Center (EOC) Grant Program.

A modern Emergency Operations Center is essential to ensuring that direction and control can be exercised effectively during emergencies. As defined by the National Fire Protection Association, an EOC serves as the centralized facility from which leadership coordinates response and recovery operations. Without a secure, strategically located, and fully interoperable EOC, communities face significant challenges in managing natural disasters, public safety incidents, and other complex emergencies.

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I respectfully ask for your continued support of this request. Strengthening local emergency management infrastructure not only protects lives and property but also reinforces the resilience of our entire region. Thank you for supporting this program and for your consideration in assisting Lee County with this vital project.

Sincerely,

David P. Rumbarger
President/CEO

CDFMS.ORG
662.842.4521

398 E Main St
CDF Center,
PO Box A
Tupelo, MS 38802

BILL BENSON, LEE COUNTY CHANCERY CLERK

March 2, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

Dear Congressman Kelly,

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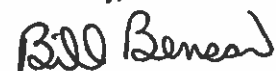
The Lee County EOC plays a vital role in serving residents across the region, and its emergency management responsibilities extend well beyond its immediate jurisdiction. However, its current EOC infrastructure presents limitations that hinder optimal coordination and interoperability among local, state, and federal partners.

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Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,



Bill Benson
Lee County Chancery Clerk
(662) 322-6337

Lee County Emergency Management Agency

Leonardo Bowdry
Director

Barry Parker, President
Board of Supervisors

March 3, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

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Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Sincerely,

Leonardo Bowdry
Director
Lee County EMA
Office: 662-432-2950/Mobile: 662-213-0872
Email: lbowdry@leecountymms.gov

Tupelo Fire Department



March 3, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

I write to express my strong support for the **County of Lee's** request for funding through FEMA's Emergency Operations Center (EOC) Grant Program and to thank you for your leadership in advocating for this critical investment.

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Thank you for your steadfast commitment to the safety and security of Mississippi communities.

Brad Robinson

Fire Chief, Tupelo Fire Department

FIRE STATION 1, 106 W. JEFFERSON ST.
TUPELO, MS 38804, T (662)841-6439

BRAD ROBINSON, FIRE CHIEF

Lee County Communications Center



Paul W. Harkins, Sr.
Director

Janon Nichols
Assistant Director

E911 Board

Gary Huhn Brad Robinson Marc Flanagan
Jim Johnson Shelton Shannon Chairman
John Quaka Tareva Williams

Staff Operations

ALPHA CHARLIE ECHO FOXTROT
Sup Sup Sup Sup
Erika Galtor Tom Tobin Sarah McCoy Christina Smith
Administrative Assistant GIS/MSAG Coordinator Quality Assurance & Training
Katie Adams Charlie Dray Tonya Mayo

March 4, 2026

The Honorable Trent Kelly
U.S. House of Representatives
Washington, D.C. 20515

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The Lee County E911 plays a vital role in serving residents across the region, and its emergency management responsibilities extend well beyond its immediate jurisdiction. However, its current EOC infrastructure presents limitations that hinder optimal coordination and interoperability among local, state, and federal partners.

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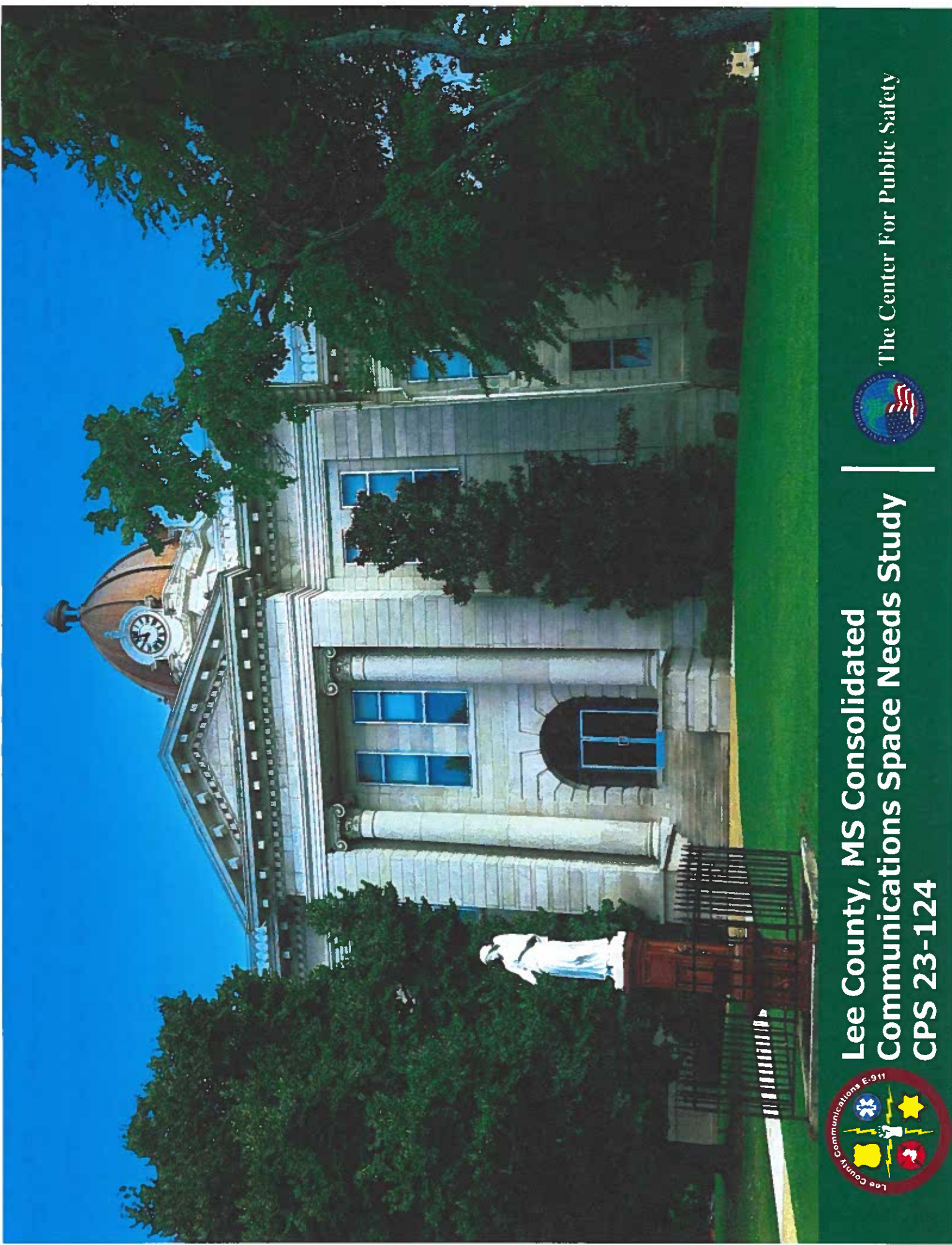
Sincerely,

A handwritten signature in black ink that reads "Paul W. Harkins, Sr." with a stylized flourish at the end.

Paul W. Harkins, Sr.
E-911 Director
Lee County, MS
178 Pinecrest St., Saltillo, MS 38866
Cell: (662) 401-1325

178 Pinecrest St. Saltillo, MS 38866

(Non-Emergency) (662) 869-2911 - Director's Office (662) 432-2961 - Assistant Director's Office (662) 432-2962
Addressing Office (662) 432-2963 - QA & Training (662) 432-2964 - GIS/ Mapping (662) 432-2965 - Fax (662) 869-2171



Lee County, MS Consolidated Communications Space Needs Study CPS 23-124



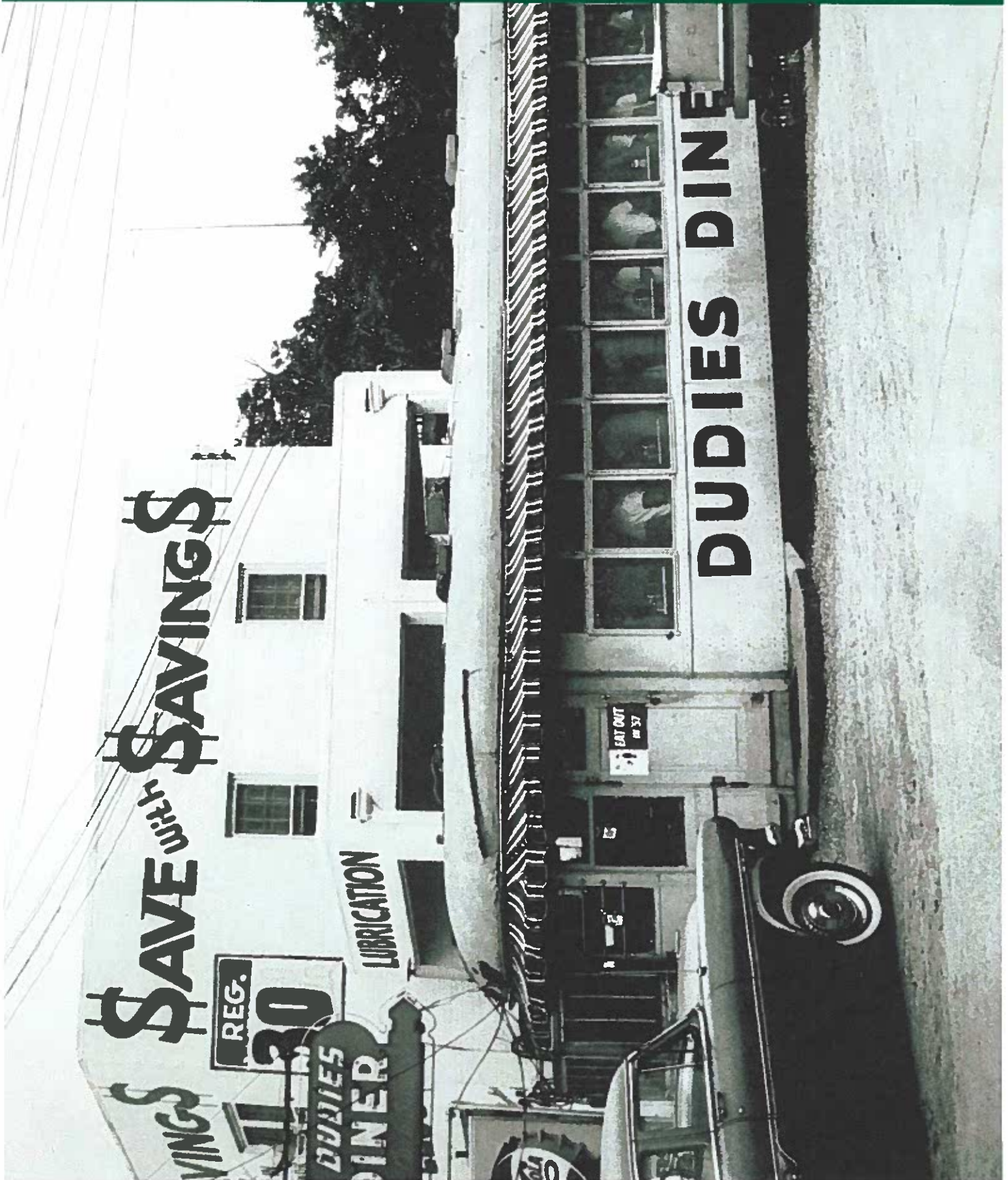
The Center For Public Safety



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COVER LETTER



COVER LETTER

November 28, 2023

Paul W. Harkins, Sr.
Director
Lee County Communications E911
178 Pinecrest Street
Salttilo, Mississippi 38866
662-869-7251
pharkins@co.lee.ms.us

RE: SPATIAL NEEDS ANALYSIS, PROJECTIONS, ESTIMATED PROBABLE DEVELOPMENT COSTS AND GRANT INFORMATION

Dear Paul:

We are pleased to submit this spatial needs assessment, probable development costs and grants information to you.

The result of the spatial needs assessment will provide you and your board with a programming document for use in your future facility. This room-by-room allocation of spaces will form the foundation of information for a future architectural and engineering team who will design the future facility.

This document's intent is to ensure that the design team allocates appropriate space to the critical elements in an E911 facility. The goal is to ensure that your current and future needs are met now, and future needs will still be met twenty years into the future.

To meet this goal, a questionnaire was submitted, and the information obtained formed the basis of the required spaces.

We then conducted a site visit to see current facility conditions and walked the future project site. We utilized the assistance of architects, engineers, technology and security experts, and general contractors to obtain costs for site development, materials and labor for conditions expected to be found in Lee County.

This information was correlated with our bank of knowledge from similar sized projects we have completed across our nation over the past thirty-four years.

We wish to express our appreciation for the opportunity to work with everyone there and look forward to a successful new addition to your facility.

Thank you and I remain,

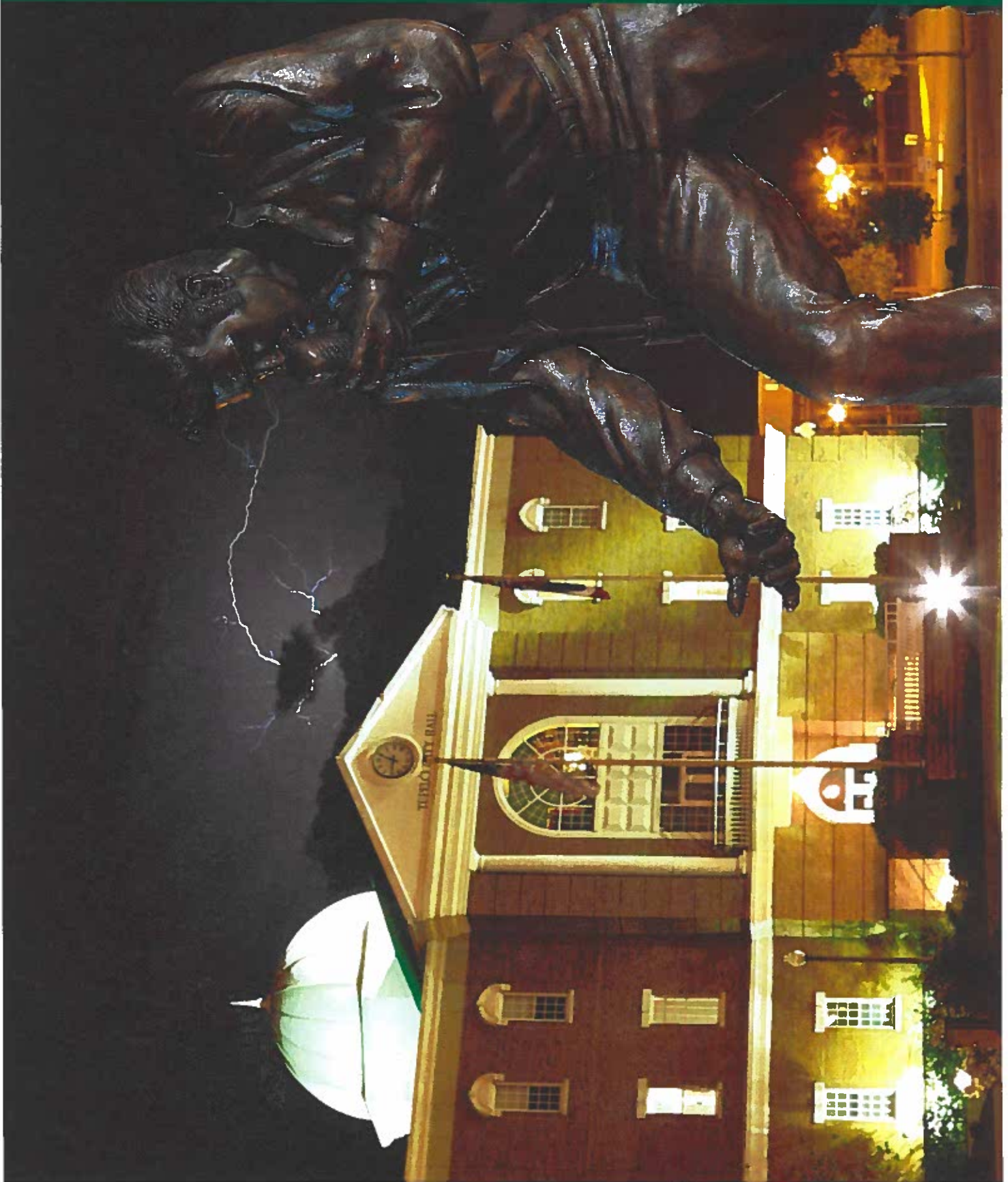
Sincerely yours,



Stockton Reeves, Executive Director
The Center for Public Safety, Inc.
407-756-1237 direct
407-951-2117 cell
www.thecenterforpublicsafety.org
stocktonr@centerforpublicsafety.org

International Association of Law Enforcement Planners (IALEP)
Florida Emergency Preparedness Association (FEPA)
International Association of Emergency Managers (IAEM)
Florida Police Chiefs Association (FPCA)
Association of Public-Safety Communications Officials (APCO)
Orange County, FL Mitigation Strategy Working Group
Vice Chair, Winter Park Civil Service Board

SPATIAL PROJECTIONS



Program / Spatial Needs Assessment
Executive Summary

Lee County Consolidated Communications
Lee County, Mississippi
 CPS Project Number: 22-124
 July 24, 2023

General Notes

No.	Space Designation	Space Requirements (square feet)		
		YEAR 2023	YEAR 2033	YEAR 2043
1.0	Consolidated Communications / Training / EOC	7,045	7,832	7,832
2.0	Common Area Spaces	3,940	4,072	4,072
3.0	Facility Support Spaces	2,840	2,840	2,840
	Total	13,825	14,744	14,744

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Program / Spatial Needs Assessment

1.0 Consolidated Communications / Training / EOC

Lee County Consolidated Communications
Lee County, Mississippi
CPS Project Number: 22-124

Space Designation		Space Requirements (square feet)		
No.	Space Function	YEAR: 2023	YEAR: 2033	YEAR: 2043
1.0	Consolidated Communications / Training / EOC			
1.1	Security Vestibule	80	---	---
1.2	Lobby	180	---	---
1.3	Staff Access / Security Vestibule	80	---	---
1.4	Dispatch / Communications Center, Dispatch Positions @ 150 SF each	(9) 1,350	(3) 450	---
1.5	Chair Corral	120	---	---
1.6	Storage for Dispatch Center	160	---	---
1.7	Break Alcove / Deliveries	60	---	---
1.8	Communications (Data) Equipment Room / Radio Room	*	---	---
1.9	Telephone / 911 Equipment Room	*	---	---
1.10	U.P.S. Room	*	---	---
1.11	IT Office	120	---	---
1.12	Equipment Room	140	---	---
1.13	Equipment Repair Room	140	---	---
1.14	EOC / Storage	960	---	---

General Notes
1.7: Locate in 1.4.
1.8 -
1.10: Located in Section 3.0 - Facility Support Spaces.
1.14: Capacity for 40 people.

K:\CPS22-124 Lee County, MS E911\ADMINISTRATION\1.3 - Programming\2023.0821 Lee County Draft SNA1.0 Consolidated Comms.Trg EOC

Program / Spatial Needs Assessment
1.0 Consolidated Communications / Training / EOC

Lee County Consolidated Communications
 Lee County, Mississippi
 CPS Project Number: 22-124

General Notes
1.15: Locate in 1.13.
1.16: Provide a sink and counter; associate with 1.13.
1.17: Seating to hold 18 people, include a sink, counter space, fridge & microwave; shared between 1.4 and 1.15.
1.24: Associate with 1.4.
1.25 -
1.26: Shared access to 1.4 and 1.13.
1.29: General allowance for space utilized for corridors, wall thickness, etc.

No.	Space Designation	Space Requirements (square feet)		
		YEAR: 2023	YEAR: 2033	YEAR: 2043
1.15	Break Alcove	60	---	---
1.16	Break Out Room / Elected Officials	200	---	---
1.17	Conference Room	330	---	---
1.18	Executive Director's Office	180	---	---
1.19	Executive Director Secured Storage	20	---	---
1.20	Assistant Workstation	64	---	---
1.21	Assistant Secured Storage	20	---	---
1.22	Assistant Director's Office	140	---	---
1.23	Training Manager Office	120	---	---
1.24	Emergency Dispatcher Supervisor Office @ 140 SF Each	140	140	---
1.25	Staff Restrooms @ 180 SF Each	(2) 360	---	---
1.26	Staff Restrooms @ 80 SF Each	(2) 160	---	---
1.27	Copy / Print / Supply	100	---	---
1.28	Subtotal	5,284	590	---
1.29	Efficiency Factor @ 25%	1,761	197	---

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Program / Spatial Needs Assessment
1.0 Consolidated Communications / Training / EOC

Lee County Consolidated Communications
Lee County, Mississippi
 CPS Project Number: 22-124

Space Designation		Space Requirements (square feet)		
No.	Space Function	YEAR: 2023	YEAR: 2033	YEAR: 2043
1.30	Total	7,045	787	—
1.31	Cumulative Total		7,832	7,832

General Notes

K:\CPS22-124 Lee County, MS E911\ADMINISTRATION\1.3 - Programming\2023.0821 Lee County Draft SNA\1.0 Consolidated Comms. Trg.EOC

Program / Spatial Needs Assessment

2.0 Common Area Spaces

Space Designation		Space Requirements (square feet)		
No.	Space Function	YEAR: 2023	YEAR: 2033	YEAR: 2043
2.0	Common Area Spaces			
2.1	Storage Space	200	--	--
2.2	Catering Prep Room	260	--	--
2.3	Pantry / Dry Goods Storage	120	--	--
2.4	Central Break Room w / Vending	300	--	--
2.5	Dormitory Rooms @ 120 SF Each	800 (5)	--	--
2.6	Dormitory Vestibule	80	--	--
2.7	Decompression Room	160	--	--
2.8	Lockers @ 11 SF Each	275 (25)	99 (9)	--
2.9	Male Showers @ 140 SF Each	140	--	--
2.10	Male Restroom @ 120 SF Each	120	--	--
2.11	Female Showers @ 140 SF Each	140	--	--
2.12	Female Restroom @ 120 SF Each	120	--	--
2.13	Unisex/Family Restroom	120	--	--
2.14	Unisex Shower	120	--	--

General Notes
2.6: Utilized to provide an acoustical / sound barrier.

Program / Spatial Needs Assessment

2.0 Common Area Spaces

Lee County Consolidated Communications
Lee County, Mississippi
CPS Project Number: 22-124

No.	Space Designation	Space Requirements (square feet)		
		YEAR: 2023	YEAR: 2033	YEAR: 2043
2.15	Dog run (exterior) @ 120 SF	60		
2.16	Interior Pet Securement Space / Storage	200		
2.17	Subtotal	2,955	99	—
2.18	Efficiency Factor @ 25%	985	33	—
2.19	Total	3,940	132	—
2.20	Cumulative Total		4,072	4,072

General Notes
2.15: Calculated at 1/2 the SF against total space and 1/2 the space is covered.
2.18: General allowance for space utilized for corridors, wall thickness, etc.

K:\CPS22-124 Lee County, MS E911\ADMINISTRATION\1.3 - Programming\2023.0821 Lee County Draft SNA2.0 Common Area Spaces

Program / Spatial Needs Assessment

3.0 Facility Support Spaces

Lee County Consolidated Communications
Lee County, Mississippi
CPS Project Number: 22-124

General Notes		Space Designation			Space Requirements (square feet)		
No.	Space Function	YEAR: 2023	YEAR: 2033	YEAR: 2043			
3.0	Facility Support Spaces						
3.1	Electrical Equipment Room	280					
3.2	Emergency Generator Room	330					
3.3	Telephone (Demark) Room	120					
3.4	Communications (Data) Equipment Room / Radio Room	160					
3.5	Telephone / 911 Equipment Room	140					
3.6	U.P.S. Room	100					
3.7	IT Hub	60					
3.8	Water Supply Room	180					
3.9	HVAC Equipment	400					
3.10	Mechanical / Electrical / Plumbing	120					
3.11	Decontamination Area	140					
3.12	Janitorial Closet	100					
3.13	Subtotal	2,130					
3.14	Efficiency Factor @ 25%	710					

3.14: General allowance for space utilized for corridors, wall thickness, etc.

Program / Spatial Needs Assessment

3.0 Facility Support Spaces

Lee County Consolidated Communications
 Lee County, Mississippi
 CPS Project Number: 22-124

General Notes

No.	Space Designation	Space Requirements (square feet)		
		YEAR: 2023	YEAR: 2033	YEAR: 2043
3.15	Total	2,840	---	---
3.16	Cumulative Total	2,840	2,840	2,840

K:\CPS22-124 Lee County, MS E911\ADMINISTRATION\1.3 - Programming\2023.0621 Lee County Draft SNA3.0 Facility Support Spaces

ESTIMATED DEVELOPMENT COSTS



Estimate of Probable Development Costs

2.	Option: New Stand-Alone E911 Consolidated Communications Facility, 1-acre site	
2.1.	Facility Costs	
	E911 Facility at 14,744 SF @ \$500.00/SF	\$ 7,372,000
2.2.	Site Development, 1-acre site	
	Civil Engineering	9,449
	Soils Testing	1,333
	Utilities (Electrical, Sanitary, Water, Storm & Fiber)	10,029
	Demolition and Debris Removal	4,638
	Site Excavation	17,971
	Building Area Remediation	19,670
	Storm Water Retention	9,275
	Asphalt Drive Areas / Matting & Stripping	89,217
	Concrete Curbs, Gutter, Sidewalks, Dumpster Pad, Etc.	42,226
	Dumpster Gates & Masonry Enclosure	2,797
	Lawns & Grasses	6,841
	Landscaping	7,507
	Irrigation	5,797
	Signage	1,739
	Parking, Paving & Walkways	62,087
	25 parking spaces for unsecured and secured parking @ \$4,284 per space	107,100
	Fencing, Gates, Barriers	13,967
	Subtotal: Buildings and Site	\$ 411,593
2.3.	Technology Systems	
	Voice Data / Telecommunication / Structured Cabling / Audio / Visual Systems	
	14,744 SF @ \$27/SF	398,088
	Security (CCTV, Access Control)	
	14,744 SF @ \$17/SF	250,648
2.4.	Subtotal: Technology Systems	\$ 648,736

Consolidated Communications
Lee County, MS
 CPS Project Number: 23-124
 October 2023

2.5.	Furnishings, Fixtures and Equipment (F,F &E) 14,744 SF @ \$19/SF	\$ 280,136
2.6.	Subtotal: All Facility and Site Costs	\$ 8,712,465
2.7.	Estimated Professional Design Fees, Miscellaneous "Soft" Costs and Contingency (Includes site survey, permitting, geotechnical evaluations, testing) \$8,712,465 @ 9%	\$ 784,122
2.8.	Total Estimated Project Development Cost	\$ 9,496,587

GRANTS OPPORTUNITIES





GRANT OPPORTUNITIES

- THE STATE HOMELAND SECURITY PROGRAM (SHSP)..... 13
- BUILDING RESILIENT INFRASTRUCTURE & COMMUNITIES (BRIC)..... 20
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STATE HOMELAND SECURITY PROGRAM (SHSP)

FY 2023

Opening Date: February 27, 2023

Closing Date: May 18, 2023, 5 p.m. ET due to FEMA

Period of Performance: 36 months

FUNDING AVAILABLE:

\$415 million total available

Mississippi - SHSP allocation: \$4,847,500

NPS BACKGROUND INFORMATION:

The National Preparedness System (NPS) helps the Nation build, maintain, and use core capabilities to achieve the National Preparedness Goal). Recipients can use the NPS to support their efforts to build, maintain, and use these core capabilities. The components of the NPS are:

- Identifying and assessing risk
- Estimating capability requirements
- Building and maintaining capabilities
- Planning to deliver capabilities
- Validating capabilities
- Reviewing and updating

States and territories provide annual data on their proficiency across 32 core capabilities through the Threat and Hazard Identification and Risk Assessment (THIRA), Stakeholder Preparedness Review (SPR), exercise and real-world after-action reports, and other preparedness data. This data is used to create the National Preparedness Report, which provides a shared national picture of needs relative to capability gaps. This includes what threats and hazards are posing the greatest risks, and what core capabilities are most in need of improvement or maintenance. Communities and federal agencies alike use this data to prioritize, synchronize, and guide programs and activities to build and maintain capabilities.

STATE HOMELAND SECURITY PROGRAM (SHSP)

FUNDING GUIDELINES ESTABLISHED FOR THIS PROGRAM SUPPORT FOUR OF THE FIVE MISSION AREAS:

- Prevention
- Protection
- Mitigation
- Response

HSGP PROGRAM INFORMATION:

The Fiscal Year (FY) 2023 Homeland Security Grant Program (HSGP) is one of three grant programs that support the U.S. Department of Homeland Security (DHS)/Federal Emergency Management Agency's (FEMA) focus on enhancing the ability of state, local, tribal, and territorial governments, as well as nonprofit organizations, to prevent, prepare for, protect against, and respond to acts of terrorism and other extremist attacks. These grant programs are part of a comprehensive set of measures authorized by Congress and implemented by DHS to help strengthen the nation's communities against potential terrorist attacks and other hazards.

THE NPAS FOR THE FY 2023 SHSP PROGRAMS AND MINIMUM SPEND:

There are six National Priority Areas (NPA) for FY 2023, consistent with the six NPAs in FY 2022. Overall, the required minimum spend on the FY 2023 NPAs for the SHSP and UASI programs remains consistent with the FY 2022 requirement - 30% as a percentage of the total SHSP and UASI allocation. Each SHSP and UASI applicant must dedicate the minimum spend (identified below where applicable) as a percentage of the total SHSP and UASI allocation per NPA. For the "enhancing cybersecurity" NPA with no minimum spend requirement, DHS strongly encourages recipients to make investments in this area as it is of critical national concern. 15% is mandated in minimum spending across five of the six NPAs, but there is flexibility on the remaining 15% required to meet the overall 30% minimum spend requirement.

The six NPAs, along with the relevant minimum spend percent, are:

- Enhancing the protection of soft targets/crowded places - 3% minimum spend
- Enhancing information and intelligence sharing and analysis - 3% minimum spend
- Combating domestic violent extremism - 3% minimum spend
- Enhancing cybersecurity - no minimum spend requirement
- Enhancing community preparedness and resilience - 3% minimum spend

STATE HOMELAND SECURITY PROGRAM (SHSP)

- Enhancing election security - NEW 3% minimum spend

EXAMPLES OF PROJECTS FOR EACH OF THE NPAS:

Soft Targets/Crowded Places

- Operational overtime
- Closed-circuit television security cameras
- Security screening equipment for people and baggage
- Access controls
- Fencing, gates, barriers, etc

Information and Intelligence Sharing

- Fusion center operations
- Information sharing with all DHS components; fusion centers; other operational, investigative, and analytic entities; and other federal law enforcement and intelligence entities
- Cooperation with DHS officials and other entities designated by DHS in intelligence, threat recognition, assessment, analysis, and mitigation
- Identification, assessment, and reporting of threats of violence
- Joint intelligence analysis training and planning with DHS officials and other entities designated by DHS

Domestic Violent Extremism

- Open source analysis of misinformation campaigns, targeted violence and threats to life, including tips/leads, and online/social media-based threats
- Sharing and leveraging intelligence and information, including open source analysis
- Execution and management of threat assessment programs to identify, evaluate, and analyze indicators and behaviors indicative of domestic violent extremists
- Training and awareness programs (e.g., through social media, suspicious activity reporting indicators and behaviors) to help prevent radicalization

STATE HOMELAND SECURITY PROGRAM (SHSP)

- Training an awareness programs (e.g., through social media, suspicious activity reporting indicators and behaviors) to educate the public on misinformation campaigns and resources to help them identify and report potential instances of domestic violent extremism

Community Preparedness and Resilience:

- Establish, train, and maintain Community Emergency Response Teams (CERT) and Teen CERT, with a focus on historically underserved communities, including procurement of appropriate tools, equipment and training aides
- Local delivery of CERT train-the-trainer and CERT Program Manager to build local program training and maintenance capacity
- Provide continuity training, such as FEMA's Organizations Preparing for Emergency Needs training, to faith-based organizations, local businesses, and community-based organizations such as homeless shelters, food pantries, nonprofit medical providers and senior care facilities to bolster their resilience to all hazards
- Partner with local school districts to deliver the Student Tools for Emergency Planning curriculum or other educational programming to guide students on how to create emergency kits and family communications plans
- Partner with key stakeholders to assist with completing the Emergency Financial First Aid Kit or a similar tool to bolster the disaster centric financial resilience of individuals and households
- Execute You are the Help Until the Help Arrives workshops in concert with community based organizations to bolster individual preparedness
- Target youth preparedness using FEMA programming such as Prepare with Pedro resources and Ready2Help
- Promote community planning, coordination, and integration of children's needs during emergencies through workshops like FEMA's Integrating the Needs of Children
- Community Mapping: identify community resources and characteristics in order to identify gaps in resources, identify hazards and vulnerabilities, and inform action to promote resilience

Cybersecurity:

- Cybersecurity risk assessments
- Migrating online services to the ".gov" internet domain
- Projects that address vulnerabilities identified in cybersecurity risk assessments
- Improving cybersecurity of critical infrastructure to meet minimum levels identified by the Cybersecurity and Infrastructure Security Agency
- Cybersecurity training and planning

STATE HOMELAND SECURITY PROGRAM (SHSP)

Election Security:

- Physical security planning support
- Physical/site security measures - e.g., locks, shatter proof glass, alarms, etc.
- General election security navigator support
- Cyber navigator support
- Cybersecurity risk assessments, training, and planning
- Projects that address vulnerabilities identified in cybersecurity risk assessments
- Iterative backups, encrypted backups, network segmentation, software to monitor/scan, and endpoint protection
- Distributed Denial Of Service protection
- Migrating online services to the “.gov” internet domain

WHAT IS SHSP?

The SHSP is one of the most important grant programs administered by DHS. It has helped state, local, and tribal governments make significant improvements to their homeland security capabilities. These improvements have made the United States a safer place. SHSP assists state, local, tribal, and territorial (SLTT) efforts to build, sustain, and deliver the capabilities necessary to prevent, prepare for, protect against, and respond to acts of terrorism.

For FY 2023, FEMA will award SHSP funds based on risk as determined by FEMA's relative risk methodology and statutory minimums pursuant to the Homeland Security Act of 2002 as amended. Each state's allocation is published in the FY 2023 HSGP NOFO.

WHAT TYPES OF IMPROVEMENTS CAN THE STATE HOMELAND SECURITY PROGRAM (SHSP) BE USED FOR?

- **Planning and coordination:** This includes activities to develop and implement homeland security plans, strategies, and initiatives.
- **Training and exercises:** This includes activities to train first responders, law enforcement officers, and other public safety personnel. It also includes activities to conduct exercises to test and improve response capabilities.
- **Equipment and technology:** This includes activities to purchase or upgrade equipment and technology for homeland security purposes. This could include things like communications equipment, surveillance equipment, and chemical and biological detection equipment.

STATE HOMELAND SECURITY PROGRAM (SHSP)

- Infrastructure improvements: This includes activities to improve the security of critical infrastructure, such as transportation systems, energy facilities, and government buildings.
- Cybersecurity: This includes activities to improve the cybersecurity of state and local government systems and networks. This could include things like implementing security measures, conducting training, and conducting exercises.
- Community preparedness: This includes activities to educate and prepare the public for natural disasters and other threats. This could include things like conducting drills, developing emergency plans, and providing information to the public.
- Countering violent extremism: This includes activities to prevent and respond to violent extremism. This could include things like developing prevention programs, conducting outreach to at-risk communities, and providing support to victims of extremism.

The SHSP is one of the most important grant programs administered by DHS. It has helped state, local, and tribal governments make significant improvements to their homeland security capabilities. These improvements have made the United States a safer place.

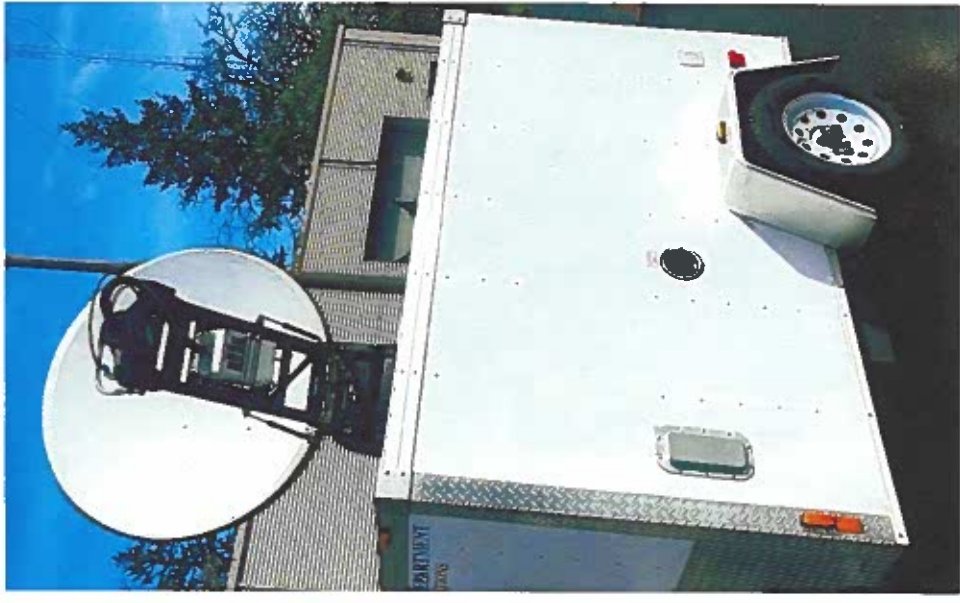
EXAMPLES THE STATE HOMELAND SECURITY PROGRAM (SHSP) HAS PAID FOR:

- City used SHSP grant funds to upgrade its EOC's technology infrastructure, including installing new computers, servers, and software. The new infrastructure has improved the EOC's ability to communicate and coordinate during emergencies.
- County used SHSP grant funds to expand its EOC's capacity, including adding new workstations and meeting spaces. The expanded EOC can now accommodate more staff and support a wider range of emergency response activities.
- State used SHSP grant funds to develop a statewide EOC training program. The training program has helped to ensure that all EOC staff are properly trained and prepared to respond to emergencies.
- City used SHSP grant funds to purchase new equipment for its EOC, including radios, generators, and satellite phones. The new equipment has improved the EOC's ability to communicate and operate during power outages and other emergencies.
- State used SHSP grant funds to develop a statewide EOC interoperability plan. The plan has helped to ensure that all EOCs in the state can communicate and coordinate effectively during emergencies.
- City used SHSP grant funds to renovate its EOC, including making the space more accessible for people with disabilities. The renovated EOC is now more inclusive and accessible to all staff.
- County used SHSP grant funds to purchase new software for its EOC. The new software has improved the EOC's ability to track and manage resources during emergencies.
- State used SHSP grant funds to develop a statewide EOC exercise program. The exercise program has helped to ensure that

STATE HOMELAND SECURITY PROGRAM (SHSP)

all EOCs in the state are prepared to respond to emergencies.

- City used SHSP grant funds to purchase new vehicles for its EOC. The new vehicles will help the EOC to deploy staff and equipment to emergencies more quickly.
- State used SHSP grant funds to develop a statewide EOC public awareness campaign. The campaign has helped to educate the public about the importance of EOCs and how to prepare for emergencies.



BUILDING RESILIENT INFRASTRUCTURE & COMMUNICATIONS PROGRAM (BRIC)

FY 2023

Opening Date: October 16, 2023

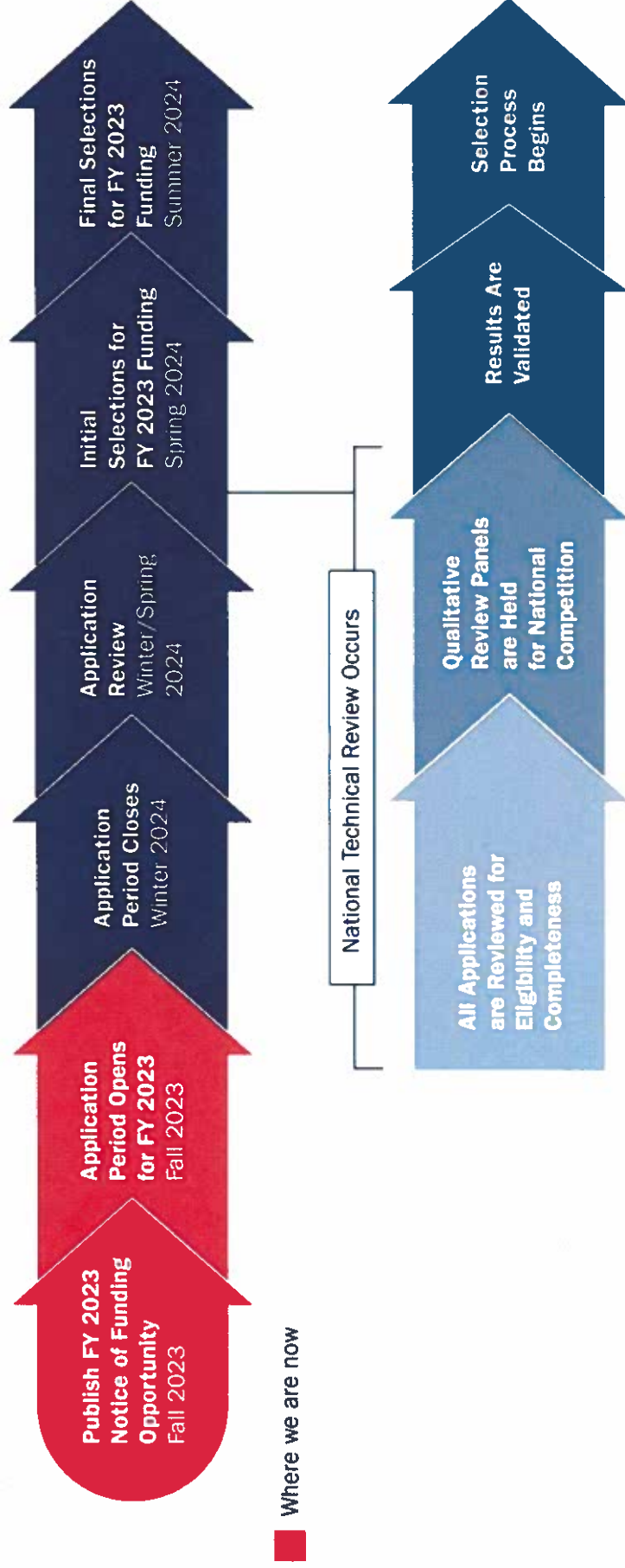
Closing Date: January 8, 2024 3 p.m. ET

Period of Performance: 36 months

FUNDING AVAILABLE:

\$112 million total available

Mississippi - BRIC maximum: \$2,000,000



BUILDING RESILIENT INFRASTRUCTURE & COMMUNICATIONS PROGRAM (BRIC)

WHAT IS BRIC?

The Building Resilient Infrastructure and Communities (BRIC) grant program makes federal funds available to states, U.S. territories, federally recognized Tribal governments, and local governments for hazard mitigation activities. It does so with a recognition of the growing hazards associated with climate change and of the need for natural hazard risk mitigation activities that promote climate adaptation and resilience with respect to those hazards. These include both acute extreme weather events and chronic stressors which have been observed and are expected to increase in intensity and frequency in the future.

The BRIC program's guiding principles include supporting communities through capability and capacity-building; encouraging and enabling innovation, including multi-hazard resilience or nature-based solutions; promoting partnerships; enabling large, systems-based projects; maintaining flexibility; and providing consistency. Through these efforts communities are able to better understand disaster risk and vulnerabilities, conduct community-driven resilience, hazard mitigation planning, and design transformational projects and programs. FEMA's Mitigation Action Portfolio showcases mitigation projects to provide practitioners with examples of activities that integrate the Investment Strategy's goals and reflect the guiding principles of the Disaster Recovery Reform Act of 2018 (DRRA).

Awards made under this funding opportunity will be funded, in whole or in part, with funds appropriated by the Infrastructure Investment and Jobs Act, also more commonly known as the Bipartisan Infrastructure Law (BIL). The BIL is a once-in-a-generation investment in infrastructure, which will grow a more sustainable, resilient, and equitable economy by enhancing U.S. competitiveness, driving the creation of good-paying jobs with the free and fair choice to join a union, and ensuring stronger access to economic and environmental benefits for disadvantaged communities.

The BIL appropriates billions of dollars to FEMA to promote resilient infrastructure, respond to the impacts of climate change, and equip our nation with the resources to combat its most pressing threats.

BRIC PROGRAM PRIORITIES:

- Incentivize natural hazard risk reduction activities that mitigate risk to public infrastructure
- Incorporate nature-based solutions including those designed to reduce carbon emissions
- Enhance climate resilience and adaptation
- Promote equity and prioritize disadvantaged communities as referenced in Executive Order (EO) 14008
- Increase funding to applicants that facilitate the adoption and enforcement of the latest published editions of building codes
- Planning

BUILDING RESILIENT INFRASTRUCTURE & COMMUNICATIONS PROGRAM (BRIC)

WHAT TYPES OF IMPROVEMENTS CAN THE BUILDING RESILIENT INFRASTRUCTURE & COMMUNICATIONS PROGRAM (BRIC) PROGRAM BE USED FOR?

- Upgrading technology infrastructure: This could include installing new computers, servers, and software, as well as upgrading communication systems and networks.
- Expanding capacity: This could include adding new workstations, meeting spaces, and storage areas.
- Improving accessibility: This could include making the EOC more accessible to people with disabilities, such as by installing ramps, elevators, and assistive technology.
- Purchasing equipment: This could include radios, generators, satellite phones, and vehicles.
- Developing training and exercise programs: This could include training for EOC staff on how to use new technology and equipment, as well as exercises to test the EOC's ability to respond to emergencies.
- Conducting vulnerability assessments and risk analyses: This could help to identify the EOC's vulnerabilities to natural disasters and extreme weather events, and to develop mitigation plans to reduce those risks.

These are just a few examples of how BRIC funds can be used to improve EOCs. By making these improvements, EOCs can become more resilient and better prepared to respond to emergencies, helping to save lives, protect property, and reduce the overall cost of disasters.

EXAMPLES THE BUILDING RESILIENT INFRASTRUCTURE & COMMUNICATIONS PROGRAM (BRIC) HAS PAID FOR:

- BRIC funds were used to upgrade the EOC's technology infrastructure, including installing new computers, servers, and software. This improved communication and coordination during emergencies.
- BRIC funds were used to expand the EOC's capacity, adding new workstations and meeting spaces. This allowed for more staff and a wider range of emergency response activities.
- BRIC funds were used to develop a statewide EOC training program. This program ensured that all EOC staff were properly trained and prepared to respond to emergencies.
- BRIC funds were used to purchase new equipment for the EOC, including radios, generators, and satellite phones. This improved communication and operation during power outages and other emergencies.
- BRIC funds were used to develop a statewide EOC interoperability plan. This plan ensured that all EOCs in the state could communicate and coordinate effectively during emergencies.
- BRIC funds were used to renovate the EOC, making it more accessible for people with disabilities. This promoted inclusivity and accessibility for all staff.
- BRIC funds were used to purchase new software for the EOC. This software improved resource tracking and management

BUILDING RESILIENT INFRASTRUCTURE & COMMUNICATIONS PROGRAM (BRIC)

during emergencies.

- BRIC funds were used to develop a statewide EOC exercise program. This program ensured that all EOCs in the state were prepared to respond to emergencies.
- BRIC funds were used to purchase new vehicles for the EOC. These vehicles enabled quicker deployment of staff and equipment to emergencies.
- BRIC funds were used to develop a statewide EOC public awareness campaign. This campaign educated the public about the importance of EOCs and emergency preparedness.

Who is eligible for BRIC funding?

Applicants:

- ✓ All 50 States
- ✓ U.S. territories
- ✓ Federally recognized Tribal Governments
- ✓ District of Columbia

Subapplicants:

- ✓ Local Governments
- ✓ Tribal Governments
- ✓ State Agencies
- ✓ Tribal Agencies

Map callouts: Alaska, Hawaii, American Samoa, Northern Marianas, Guam, Puerto Rico, U.S. Virgin Islands, District of Columbia, Federally recognized Tribal Gov'ts.

HAZARDOUS MITIGATION GRANT PROGRAM (HMGP)

FY 2023

Opening Date: February 27, 2023

Closing Date: May 18, 2023

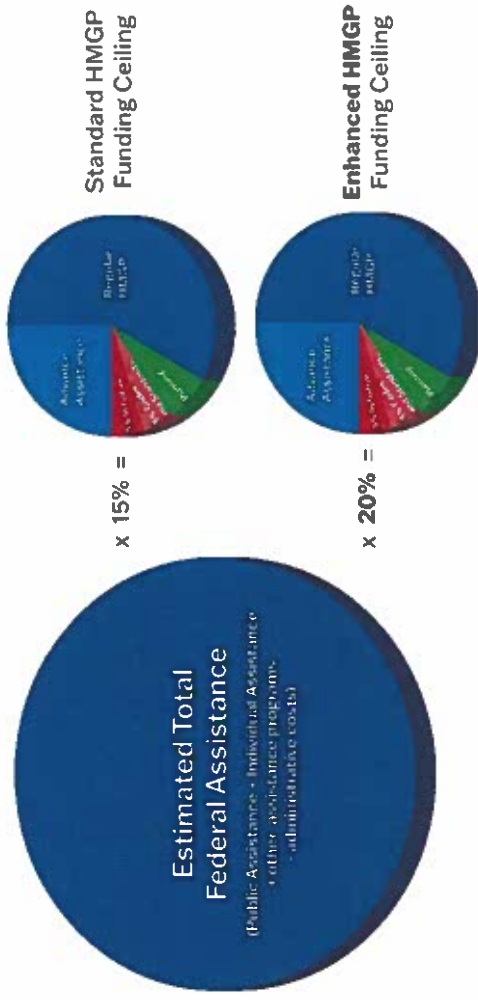
FUNDING AVAILABLE:

The maximum amount of HMGP assistance available is calculated using a sliding scale formula based on a percentage of the estimated total federal assistance under the Stafford Act, excluding administrative costs for each major disaster declaration.

Applicants with a FEMA-approved state or tribal mitigation plan may receive:

- Up to 15% of the first \$2 billion of the estimated aggregate amount of disaster assistance.
- Up to 10% for the next portion of the estimated aggregate amount more than \$2 billion and up to \$10 billion.
- Up to 7.5% for the next portion of the estimated aggregate amount more than \$10 billion and up to \$35.333 billion.

Applicants with a FEMA-approved state or tribal enhanced mitigation plan are eligible for HMGP assistance not to exceed 20% of the estimated total federal assistance under the Stafford Act, up to \$35.333 billion of such assistance, excluding administrative costs authorized for the disaster.



HAZARDOUS MITIGATION GRANT PROGRAM (HMGP)

WHAT IS HMGP?

The Federal Emergency Management Agency (FEMA) Hazard Mitigation Assistance (HMA) programs support mitigation activities that reduce or eliminate potential losses to state, local, tribal and territorial governments, fostering resilience against the effects of disasters. FEMA administers HMA programs that provide funding for hazard mitigation activities including mitigation projects and capability- and capacity-building.

HMGP is authorized through a major disaster declaration. A governor, tribal chief executive, or equivalent, may request that HMGP assistance be available throughout the state, local, tribal or territorial area or only in specific jurisdictions. Federally recognized tribes, through their tribal chief executive, may also submit a request for a disaster declaration within their impacted areas and request that HMGP funding be made available to them under that declaration. For more information about the declaration process and authorization of HMGP, refer to 4 Code of Federal Regulations (CFR) Part 206, Subpart B, visit the Federal Emergency Management Agency (FEMA) “How a Disaster Gets Declared” web page, or seek assistance from the appropriate FEMA regional office.

The governor’s authorized representative or tribal authorized representative serves as the grant administrator for all assistance provided under HMGP. The governor’s authorized representative, tribal authorized representative or an executive authorized signature authority’s responsibilities include providing technical advice and assistance to eligible sub applicants and/or sub recipients and ensuring all potential subapplicants are aware of available assistance for the submission of all documents necessary for the award.

A signed FEMA-State Agreement or FEMA-Tribal Agreement is required to carry out HMGP under a disaster declaration. After execution of the agreement, the applicant becomes the recipient.

WHAT TYPES OF IMPROVEMENTS CAN THE HAZARDOUS MITIGATION GRANT PROGRAM (HMGP) PROGRAM BE USED FOR?

- Upgrading technology infrastructure: This could include installing new computers, servers, and software, as well as upgrading communication systems and networks.
- Expanding capacity: This could include adding new workstations, meeting spaces, and storage areas.
- Improving accessibility: This could include making the EOC more accessible to people with disabilities, such as by installing ramps, elevators, and assistive technology.
- Purchasing equipment: This could include radios, generators, satellite phones, and vehicles.
- Developing training and exercise programs: This could include training for EOC staff on how to use new technology and equipment, as well as exercises to test the EOC’s ability to respond to emergencies.
- Conducting vulnerability assessments and risk analyses: This could help to identify the EOC’s vulnerabilities to natural disasters

HAZARDOUS MITIGATION GRANT PROGRAM (HMGP)

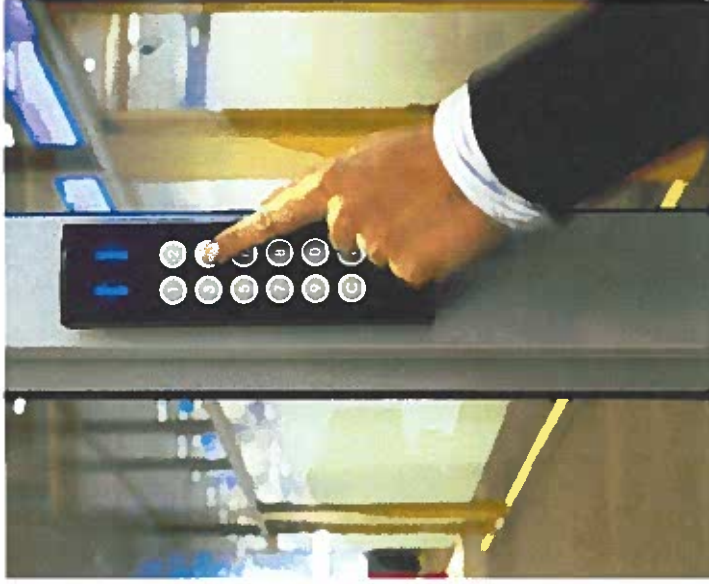
and extreme weather events, and to develop mitigation plans to reduce those risks.

- Implementing structural mitigation measures: This could include retrofitting the EOC to make it more resistant to natural hazards, such as earthquakes, floods, and hurricanes.
- Relocating the EOC to a safer location: This could be necessary if the EOC is currently located in an area that is at high risk of natural disasters.

EXAMPLES THE HAZARDOUS MITIGATION GRANT PROGRAM (HMGP) HAS PAID FOR:

- Communication Systems: HMGP funds have supported the acquisition and installation of advanced communication systems in Emergency Operations Centers (EOCs) to enhance real-time information exchange during emergencies.
- Emergency Power Generators: HMGP funds have been utilized for the purchase and installation of emergency power generators, ensuring continuity of operations in EOCs during power outages.
- Advanced GIS Technology: HMGP has supported the implementation of Geographic Information System (GIS) technology in EOCs, enabling better spatial analysis and decision-making during emergencies.
- Integrated Warning Systems: HMGP funds have been used to implement integrated warning systems in EOCs, incorporating advanced alerting mechanisms to notify the public and response teams effectively.
- Incident Management Software: HMGP has supported the acquisition of incident management software for EOCs, streamlining coordination and resource allocation during emergency response efforts.
- Training Facilities: Funds from HMGP have been allocated to create dedicated training facilities within EOCs, providing a realistic environment for emergency responders to enhance their skills.
- Weather Monitoring Systems: HMGP funds have been invested in advanced weather monitoring systems for EOCs, facilitating accurate and timely weather-related decision-making during emergencies.
- Mobile Command Centers: HMGP has supported the purchase of mobile command centers, enabling EOCs to deploy quickly to disaster-stricken areas and coordinate on-site response efforts.
- Hazmat Response Equipment: HMGP funds have been utilized to procure hazardous materials (Hazmat) response equipment for EOCs, ensuring the capability to manage and mitigate chemical incidents.
- Crisis Mapping Tools: HMGP funds have supported the integration of crisis mapping tools in EOCs, allowing for real-time visualization of incident data to aid in decision-making and resource allocation.
- Medical Triage Units: HMGP funds have contributed to the establishment of medical triage units within EOCs, enhancing the ability to provide immediate medical assistance during emergencies.

HAZARDOUS MITIGATION GRANT PROGRAM (HMGP)



- Security Enhancements: HMGP has supported the implementation of security enhancements in EOCs, including access control systems and surveillance technologies to safeguard critical infrastructure.
- Public Information Systems: HMGP funds have been utilized to implement public information systems in EOCs, facilitating effective communication with the public and dissemination of critical information.
- Backup Data Centers: HMGP funds have supported the establishment of backup data centers for EOCs, ensuring the continuity of essential information systems during emergencies.
- Mobile Medical Units: HMGP has contributed to the acquisition of mobile medical units for EOCs, providing additional medical capacity for treating and triaging patients during disasters.
- Decontamination Facilities: HMGP funds have been used to establish decontamination facilities within EOCs, enhancing the ability to respond to incidents involving hazardous materials.
- Community Shelter Infrastructure: HMGP has supported the development of community shelter infrastructure within EOCs, providing safe spaces for affected populations during disasters.

EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG)

FY 2023

Opening Date: February 27, 2023

Closing Date: May 18, 2023, 5 p.m. ET

Period of Performance: 36 months

FUNDING AVAILABLE:

\$355.1 million total available

Mississippi - EMPG allocation: \$5,871,149.

WHAT IS EMPG?

The Emergency Management Performance Grant (EMPG) is a grant program administered by the Federal Emergency Management Agency (FEMA). It provides funding to state, local, tribal, and territorial governments to help them improve their emergency management capabilities. The Fiscal Year (FY) 2023 Emergency Management Performance Grant (EMPG) Program is one of the grant programs that constitute DHS/FEMA's focus on all-hazards emergency preparedness, including the evolving threats and risks associated with climate change.

The 2022-2026 FEMA Strategic Plan outlines a bold vision and three ambitious goals designed to address key challenges the agency faces during a pivotal moment in the field of emergency management. Wide-ranging and long-term, the goals defined in the plan respond to the changing landscape in which we find ourselves. The goals to meet this challenge are:

- Goal 1 - Instill Equity as a Foundation of Emergency Management
- Goal 2 - Lead Whole of Community in Climate Resilience
- Goal 3 - Promote and Sustain a Ready FEMA and Prepared Nation

These goals position FEMA to address the increasing range and complexity of disasters, support the diversity of communities we serve, and complement the nation's growing expectations of the emergency management community. All EMPG Program recipients are encouraged to review the 2022-2026 FEMA Strategic Plan and consider how FY 2023 EMPG Program funding can be used to support the Plan's goals and objectives as they apply to state/territory's specific needs and the needs of the whole community.

EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG)

WHAT TYPES OF IMPROVEMENTS CAN THE EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG) BE USED FOR?

- **Training and Exercises:** EMPG funds can be used to conduct training sessions and emergency exercises to enhance the skills and preparedness of emergency management personnel.
- **Equipment Purchases:** The grant can be used to acquire equipment necessary for emergency response, such as communication devices, computers, and specialized tools.
- **Technology Upgrades:** EMPG funds can support the purchase and implementation of advanced technologies, including software for incident management, communication systems, and Geographic Information System (GIS) tools.
- **Personnel Costs:** Funding can be used to cover personnel costs related to emergency management activities, ensuring that there are adequate staff members available to respond to emergencies.
- **Planning and Coordination:** EMPG funds support the development and updating of emergency plans, coordination efforts, and the establishment of standard operating procedures to improve overall emergency management capabilities.
- **Facility Enhancements:** Grants can be used to improve and upgrade the physical infrastructure of Emergency Operations Centers, including security enhancements, accessibility improvements, and the installation of backup power systems.
- **Public Outreach and Education:** EMPG funds can be allocated to public education campaigns and outreach programs to enhance community awareness and preparedness.
- **Logistics and Resource Management:** Funding can be directed towards improving the logistics and resource management capabilities of emergency management agencies, ensuring efficient resource allocation during emergencies.
- **Hazmat Response:** EMPG funds can support the training and acquisition of equipment for responding to incidents involving hazardous materials.
- **Cybersecurity Measures:** Given the increasing importance of cybersecurity, funds can be used to enhance the cybersecurity infrastructure of EOCs to protect critical systems and information.
- **Medical and Public Health Planning:** Grants can be used to support the development and enhancement of medical and public health emergency plans, including the establishment of medical triage areas within EOCs.
- **Weather Monitoring and Prediction:** EMPG funds can be used to acquire advanced weather monitoring and prediction tools to improve situational awareness during weather-related emergencies.
- **Critical Infrastructure Protection:** Funding can be directed towards measures that enhance the protection of critical infrastructure, ensuring resilience against various hazards.
- **Community Resilience Programs:** Grants can support initiatives aimed at building community resilience, including the development of community emergency response teams (CERTs) and neighborhood preparedness programs.

EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG)

- Integration of Technology for Situational Awareness: EMPG funds can be used to integrate technology that enhances situational awareness, including real-time data feeds and communication systems.

EXAMPLES THE EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG) HAS PAID FOR:

- City used EMPG funds to develop a comprehensive disaster preparedness plan for the city. This plan included detailed procedures for responding to a variety of hazards, such as hurricanes, floods, and wildfires.
- County used EMPG funds to purchase new vehicles and equipment for its EOC. This improved the EOC's ability to deploy staff and equipment to emergencies more quickly.
- State used EMPG funds to develop a statewide EOC training program. This program ensured that all EOC staff were properly trained and prepared to respond to emergencies.
- City used EMPG funds to purchase new generators for its EOC, ensuring that it could operate during power outages. This improved the EOC's ability to respond to emergencies during power failures.
- County used EMPG funds to install a new emergency communications system for its EOC. This system improved communication with emergency responders and the public during emergencies.
- State used EMPG funds to develop a statewide EOC disaster recovery plan. This plan ensured that EOCs had the resources and procedures in place to recover from disasters.
- City used EMPG funds to train EOC staff on how to use new technology and equipment. This training improved the EOC's ability to respond to emergencies effectively.
- County used EMPG funds to conduct vulnerability assessments and risk analyses for all EOCs in the county. This helped to identify and mitigate risks to the EOCs.
- State used EMPG funds to purchase new vehicles and equipment for the EOCs of all 39 counties in the state. This improved the EOCs' ability to respond to emergencies throughout the state.
- City used EMPG funds to develop a public outreach program to educate the public about the role of EOCs in emergency response. This program helped to raise awareness of the importance of EOCs and encourage public engagement in emergency preparedness efforts.
- County used EMPG funds to purchase new software for its EOC. This software improved resource tracking and management during emergencies.
- State used EMPG funds to develop a statewide EOC exercise program. This program ensured that all EOCs in the state were prepared to respond to emergencies.
- City used EMPG funds to relocate its EOC to a safer location, away from a high-risk flood zone. This improved the EOC's resilience to natural disasters.

PRE-DISASTER MITIGATION GRANT PROGRAM (PDM)

FY 2023

Opening Date: March 01, 2023

Closing Date: April 14, 2023, 5 p.m. ET

Period of Performance: 36 months

FUNDING AVAILABLE:

\$233,043,782 total available

WHAT IS PDM?

The Pre-Disaster Mitigation grant program makes federal funds available to state, local, tribal, and territorial governments to plan for and implement sustainable cost-effective measures. These mitigation efforts are designed to reduce the risk to individuals and property from future natural hazards, while also reducing reliance on federal funding from future disasters. This funding is offered in addition to funds provided through other FEMA grant programs for projects that will support growing mitigation needs nationwide.

WHAT TYPES OF IMPROVEMENTS CAN THE PRE-DISASTER MITIGATION GRANT PROGRAM (PDM) BE USED FOR?

- Hazard Vulnerability Assessments (HVAs): PDM funds can be used to conduct comprehensive HVAs, which assess the potential hazards and vulnerabilities in a given area. This information is crucial for emergency planning and decision-making within EOCs.
- Risk Assessments: PDM grants can support the development of risk assessments that evaluate the potential impact of various hazards on the community, helping EOCs prioritize mitigation efforts.
- Emergency Operations Center Upgrades: PDM funds may be allocated for physical improvements to EOCs, enhancing their resilience to hazards. This could include structural upgrades, such as reinforcing buildings to withstand seismic activity or other natural disasters.
- Backup Power Systems: Improving the resilience of EOCs against power outages is a common mitigation strategy. PDM funds can be used to install or upgrade backup power systems, ensuring continuous operation during emergencies.
- Communication Systems Enhancements: PDM grants may support the improvement of communication systems within EOCs, including the acquisition of redundant and resilient communication technologies to ensure connectivity during disasters.

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- **Training and Capacity Building:** PDM funds can be utilized for training EOC personnel in hazard mitigation strategies and best practices. This includes capacity building for effective emergency response and coordination during disasters.
- **Technology and Software Upgrades:** EOCs can use PDM funds to upgrade technology infrastructure, including software for incident management, data analysis, and communication tools that enhance overall emergency response capabilities.
- **Community Education and Outreach Programs:** PDM grants can be directed toward community education and outreach initiatives aimed at raising awareness about hazards and promoting preparedness. These efforts contribute to a more informed and resilient community, which, in turn, supports effective EOC operations.
- **Building Code Enforcement and Implementation:** PDM funds can support efforts to enforce and implement building codes that enhance the resilience of structures against specific hazards, contributing to the overall safety of communities and the functionality of EOCs.
- **Stormwater Management and Flood Control:** Mitigating the risk of flooding is a common focus of PDM projects. EOCs can use funds to implement stormwater management measures and flood control infrastructure, reducing the impact of floods on the community.
- **Evacuation Planning and Route Improvements:** PDM grants may be used to support the development of evacuation plans and improvements to evacuation routes, ensuring a safer and more efficient evacuation process during emergencies.
- **Infrastructure Resilience Measures:** PDM funds can be allocated to improve the resilience of critical infrastructure, such as transportation networks, utilities, and healthcare facilities, which are essential for effective EOC operations.

EXAMPLES THE PRE-DISASTER MITIGATION GRANT PROGRAM (PDM) HAS PAID FOR:

- FEMA awarded a PDM grant to a rural community to construct a new EOC. The new EOC is a 5,000-square-foot facility that is designed to withstand a Category 3 hurricane. The EOC is equipped with a backup generator, a communications system that can operate during a power outage, and a large meeting room where emergency responders can coordinate their efforts.
- FEMA awarded a PDM grant to a city to renovate its existing EOC. The renovation project included upgrades to the EOC's communications system, the installation of new software, and the purchase of new furniture. The renovated EOC is now better able to support the city's emergency response needs.
- FEMA awarded a PDM grant to a tribal government to develop a new EOC plan and procedures. The new EOC plan outlines the tribe's response to a variety of emergencies, including wildfires, floods, and earthquakes. The EOC procedures provide detailed guidance on how to activate the EOC, communicate with emergency responders, and manage resources during an emergency.
- FEMA awarded a PDM grant to a county to purchase new EOC equipment and technology. The new equipment and technology included a new communications system, computers, software, and furniture. The new equipment and technology has helped

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to improve the county's ability to respond to emergencies.

- FEMA awarded a PDM grant to a city to train its EOC personnel. The training included instruction on incident command systems, emergency communications protocols, and the use of EOC equipment and technology. The training has helped to ensure that the city's EOC personnel are well-prepared to respond to emergencies.
- FEMA awarded a PDM grant to a state to conduct exercises and simulations for its EOCs. The exercises and simulations tested the ability of the EOCs to respond to a variety of emergencies, including a major hurricane, a terrorist attack, and a pandemic. The exercises and simulations have helped to identify and address any weaknesses in the EOCs' plans and procedures.
- FEMA awarded a PDM grant to a county to develop a public education campaign about EOCs. The campaign included the creation of brochures, website content, and social media posts that informed the public about the role of EOCs in emergency response. The campaign has helped to raise public awareness of EOCs and their importance in protecting communities from disasters.
- FEMA awarded a PDM grant to a city to translate EOC materials into multiple languages. The translation project included the translation of EOC plans, procedures, and training materials into Spanish, Chinese, and Arabic. The translation project has helped to ensure that all residents of the city have access to important information about EOCs and emergency preparedness.
- FEMA awarded a PDM grant to a county in Georgia to develop an EOC mobile app. The mobile app allows EOC personnel to access important information and resources from anywhere, including real-time weather data, emergency alerts, and contact information for key personnel. The mobile app has helped to improve the efficiency and effectiveness of the county's EOC operations.
- FEMA awarded a PDM grant to a state in Hawaii to construct a backup EOC. The backup EOC is located in a different part of the state than the main EOC, and it is designed to provide continuity of operations in the event that the main EOC is damaged or destroyed by a disaster.

